

# Social Value

## ANNUAL REPORT 2025



Ruben's Voice  
WELLBEING HUB

centrica

morris &  
spottiswood  
group

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# Foreword

Over the past year, we have continued to build on our long-standing commitment to creating meaningful impact for the communities we serve. As we approached our 100th year, we set a clear and ambitious goal: to create £100 million of social value. This milestone reflects both our heritage and our ongoing dedication to supporting people and places in a way that is relevant, responsible, and future-focused.

Our centenary has given us the opportunity not only to recognise how far we have come, but also to strengthen our ambition for the years ahead. Instead of marking the year with celebration alone, we chose to concentrate on the outcomes we could deliver and the difference they would make to local communities.

Throughout the year, we worked with partners, colleagues and stakeholders to create tangible, lasting value. From developing local skills and widening apprenticeship opportunities to supporting children displaced by conflict, our efforts have been directed toward addressing real needs and enabling inclusive, sustainable progress.

Today, the importance of social value is clearer than ever. Rising living costs, persistent inequalities and global challenges such as climate change continue to influence the daily lives of communities across the UK. In response, we believe businesses must play an active role and lead with purpose, integrity and a focus on measurable impact.

This report brings together the outcomes of our work over the past year, highlighting both the data and the people behind it. It reaffirms our belief that social value is not a standalone initiative, but a responsibility that is embedded in how we operate. It is a commitment that will continue to guide us as we enter our next century.



**Stephanie Braithwaite**  
Social Value Lead

# Our Social Value Pillars

**We are a charity that brings people together**

With a free play area, reminiscence centre, and weekly activities open to all, we aim to create spaces that connect and inspire.

**Your support makes this possible**



**Please scan to donate**  
**Thank you for making a difference**



Our commitment to social value centres on fostering inclusion, strengthening community infrastructure, and creating meaningful opportunities for local people and businesses.

These priorities guide our approach to delivering positive, lasting impact within the communities we serve. Informed by the UK Government's Social Value Model and aligned with the nation's strategic priorities, our efforts aim to promote fairness, resilience, and sustainable growth, ensuring that our business contributes to a more inclusive and prosperous society for all.

## Our Social Value Pillars

### SUSTAINABLE GROWTH

Working closely with our staff, suppliers, internal business partners and community stakeholders, we will identify key and sustainable opportunities to support the local economies of the places we are working within.

We will work with education providers to facilitate employment pathways and career insight for the next generation of young people, while also utilising our existing early careers programmes.



### INCLUSIVE OPPORTUNITIES

We will improve access to the sector by creating vital pathways and support programmes to deliver sustainable opportunities for marginalised groups.

We will embed EDI learning across the business to improve our own understanding of real-life experiences and barriers faced by members from these communities.



### COMMUNITY ENRICHMENT

We will partner with key community stakeholders to help us deliver our social value commitments.

We will work closely with communities and their services to identify and develop key assets and programmes that leave a lasting legacy for the community and people who live there.



# How We Measure Social Value

At Morris & Spottiswood, we measure social value through the lens of our three core social value pillars, which serve as the foundation for where we focus our efforts and investments. These pillars guide our decision-making and ensure we create meaningful, lasting impact in the communities we work with.

Our approach to measuring social value is both qualitative and quantitative, combining data with real stories to reflect the full picture of our work. While we acknowledge the importance of financial proxies, we place greater emphasis on transparency, lived experiences, and personal narratives—recognising that the true value of our impact often lies beyond what can be captured in numbers alone.

## SUSTAINABLE GROWTH:



Apprenticeships & Training



Job Creation



Local Spend



Sustainability

## INCLUSIVE OPPORTUNITIES:



Health & Wellbeing



Young People



Equality, Diversity & Inclusion

## COMMUNITY ENRICHMENT:



Volunteering

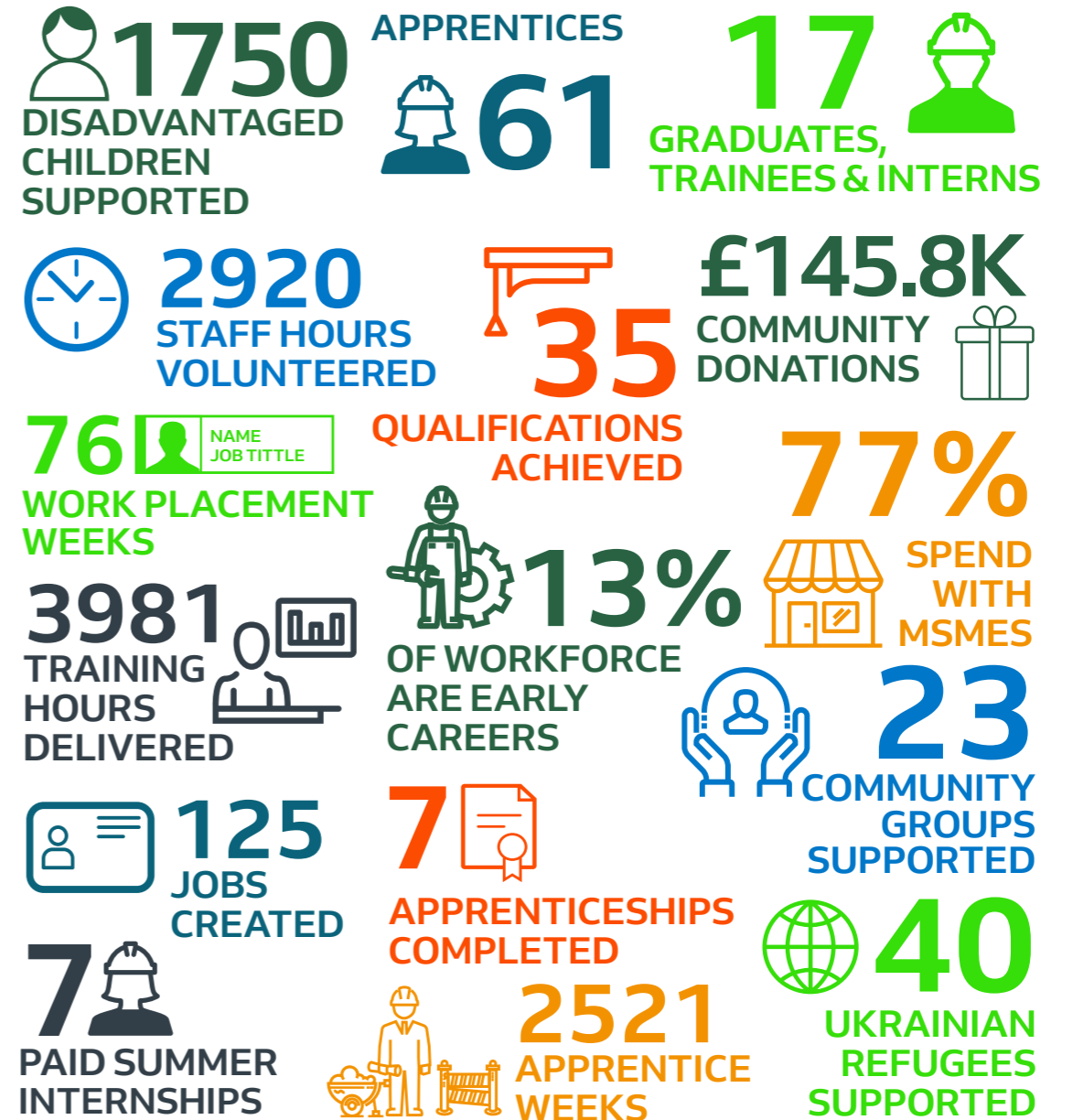


Community Projects



Fundraising & Donations

# The Key Figures



morris & spottiswood group

**£118.6 million**  
of Social Value created in 2025

# Our 2025 Partners

This year, we've had the privilege of working alongside a broad and diverse network of community partners—nonprofits, education providers and environmental charities —each bringing unique insights, resources, and passion to the table. These collaborations have been central to every success we've achieved. By aligning efforts, sharing knowledge, and building

trust, we've been able to extend our reach, respond more effectively to community needs, and deliver meaningful, lasting impact. Our work is a testament to the idea that real change happens when we come together with a shared purpose. We are deeply grateful to all our partners for their commitment, creativity, and unwavering support.



# Our 2025 Charity Partner

**To celebrate our centenary year, we wanted to reflect on a century of building more than just structures—we've built communities, careers, and a deep connection to the construction industry. To honour this legacy and give back to the sector that has shaped our journey, we chose Lighthouse Charity as our charity partner for 2025.**

The Lighthouse Charity is the only organisation in the UK that provides emotional, physical, and financial wellbeing support exclusively to those working in construction and their families. At a time when mental health challenges and wellbeing needs are growing across the industry, their work has never been more vital.

Construction is a demanding and often high-pressure environment, with long hours, physically strenuous work, and periods of instability. Tragically, the sector also carries one of the highest suicide rates in the UK. Lighthouse Charity offers a crucial safety net—through a 24/7 helpline, mental health training, crisis support, and on-the-ground assistance—helping ensure that no construction worker or their family is left behind in times of need.

By supporting Lighthouse throughout our centenary year, we're shining a light on the hidden struggles in our sector and helping to fund the essential services that make a real difference in people's lives.

Over the year, our teams raised over £7000 for the charity. Throughout the month of August, our teams took part in our Centenary Challenge, where participants were each tasked to fundraise by committing to move 100 miles over the month. We had an incredible 60 participants, who collectively moved over 7,200 miles - whether walking, running, cycling, or swimming - and every mile counted and contributed to a fantastic cause.

In October and on the night Storm Amy hit the UK, 10 of our colleagues took part in a Car Park Sleep Out at our Huntington Office, in a bid to raise awareness of homelessness. Colleagues used polythene sheeting, sleeping bags, blankets and pillows and slept all night in the open car park area.





Thank you for holding a Lighthouse Day! "I am writing to thank you most sincerely for the fantastic £3,395 raised for us from your Lighthouse Day event - Huntingdon Car Park Sleep Over - Morris & Spottiswood Huntingdon.

The Lighthouse Construction Industry Charity is the only charity that provides emotional, physical and financial wellbeing support to the construction community and their families in the UK and Ireland. A crucial element of our strategy is to provide a wide range of free and widely available pro-active resources to support the industry.

We offer a free and confidential 24/7 Construction Industry Helpline, live chat service and text HARDHAT facility which provides a range of information, guidance and support on a huge variety of wellbeing issues. These services are complemented by our free Self Support App which offers another route to support, along with our Lighthouse Beacons which provide a safe space for people to share concerns. Our Wellbeing Academy offers

a huge variety of free soft skills and leadership training delivered across a variety of platforms to suit every learning style from self paced e-learning, tutor led online courses and bespoke onsite training.

We can only deliver these vital services with your support, so thank you for helping us to make a real difference. In recognition of your support, we have provided a Lighthouse Day Certificate for you to proudly display. Thank you once again and we look forward to a continued association with you.

Sarah Bolton, CEO



# OUR THEMES:



# Sustainable Growth

Ensuring our growth as a business is achieved both sustainably and responsibly are key tenets to our company values. This means ensuring that wider considerations are embedded into our decision-making so that we can at once maximise our wider social and economic impact and continue to grow as a business. Over the year of 2025, we have continued to support our people through a variety of pathways - including leadership training programmes, apprenticeships and early careers opportunities and meaningful partnerships with our supply chain members.

## JOBS & TRAINING

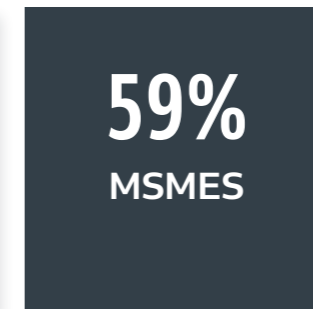


## SUPPORTING LOCAL BUSINESS

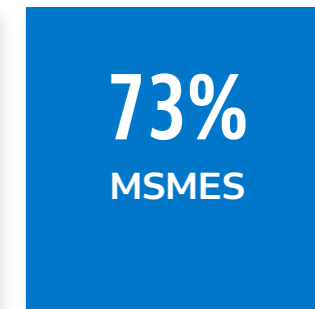
“We are all aware of the benefits of engaging with local supply chain and we are actively developing our engagement strategy to drive improvements in this area. Looking ahead, we will be engaging closer with our supply chain with regard to their own social value activities, how these link with our own and reviewing how we can jointly achieve more.”

Jenny Whittingham, Head of Supply Chain, Group

### SCOTLAND



### ENGLAND

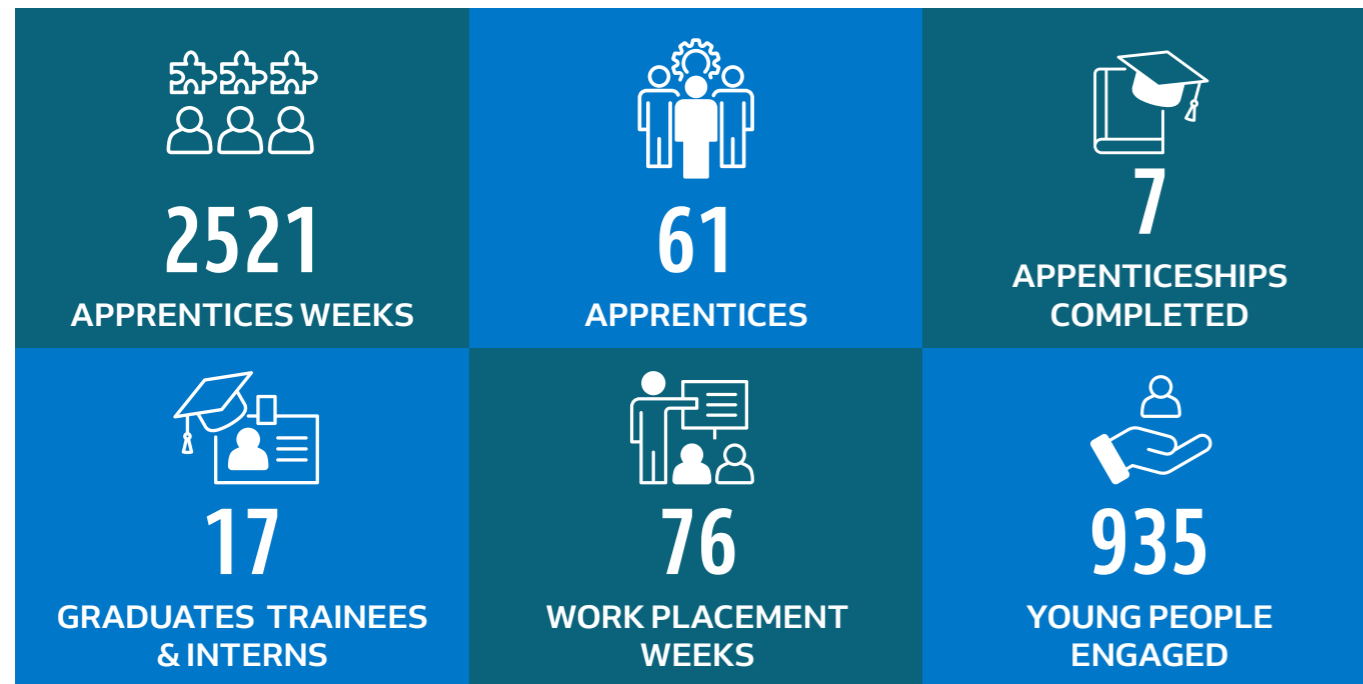


The definition of local in supply chain contexts has been set at a 40-mile radius from the project's location.



## BUILDING TOMORROW: SUPPORTING THE NEXT GENERATION OF TALENT

In our industry, supporting apprentices and the next generation is not just important — it's essential for long-term sustainability and growth. Through our Early Careers Programme, we have trained over 500 Apprentices to date, with more apprentices being taken on each year. As the sector faces an aging workforce and increasing demand for skilled labour, investing in apprenticeships helps bridge the skills gap, transfer vital knowledge, and future-proof the industry. Apprentices bring fresh perspectives, energy, and adaptability, while gaining hands-on experience that sets the foundation for successful careers.



## LAUNCHING YOUNG CAREERS: SUMMER INTERNSHIPS

Over the summer, we successfully recruited a cohort of paid interns across several departments, including sustainability, social value and business development. The interns made tangible contributions to key projects and brought fresh perspectives. In return, they gained professional experience, improved career readiness, and expanded their networks.

Feedback from the interns and staff was overwhelmingly positive, emphasising the mutual value. The program demonstrated clear benefits in workforce development, diversity initiatives, and organisational capacity-building, confirming the value of continuing and expanding paid internship opportunities in future cycles.

Among the interns, we were proud to welcome Moesha Chhabria and Ellie Griffith through Entrepreneurial Scotland's Saltire Scholars Programme. Moesha and Ellie joined our Social Value team for a 12-week paid internship to explore what social value looks like in practice and to help us identify new ways to grow our impact.

“ Ellie: “To me, real social value involves delivering projects and forming partnerships that are shaped by the needs of the people or the organisations that are being supported. It's about long term practical outcomes like job creation, skills development and environmental benefits. I think the most effective social value is achieved by working with the charity, cohort or different local groups to understand what their own priorities are. I also think it should be long lasting and should make a measurable change that you can actually see.”

[CLICK TO READ OUR INTERVIEW WITH OUR INTERNS:](#)



## MEMBERS OF THE 5% CLUB

We are delighted that Morris & Spottiswood have been awarded Bronze accredited membership via The 5% Club's 2025-26 Employer Audit Scheme, while Livingston Building Services have obtained Platinum Membership. These awards recognise our significant contribution to the continued development of all our Employees through "earn & learn" schemes such as Apprenticeships, Trainee and Graduate

Schemes. The 5% Club is a dynamic movement of employers committed to earn & learn as part of building and developing the workforce they need as part of a socially mobile, prosperous and cohesive nation. The Club exists to help its members and all employers increase further the number, quality and range of earn & learn opportunities across the UK.



We are proud of our continued investment in our people through our earn and learn development programmes. This achievement reinforces our commitment to attracting and nurturing the best talent through our apprenticeship, trainee, and graduate programmes. The construction industry continues to face significant skills shortages, and we recognise that our people are the backbone of our success. To sustain our growth, we remain dedicated to investing heavily in developing the skills and competence of our workforce at every level.

Susan Hughes, HR Director



## PRIMARY PATHWAYS: CONSTRUCTION EDUCATION IN PRIMARY SCHOOLS

Our work in primary schools has continued to be one of the most rewarding aspects of our community engagement programme. We recognise that the future of our industry depends not only on the buildings we create today, but on the young minds we inspire for tomorrow.

Throughout the year, our teams have visited a number of schools including Newburgh Primary School, Redwell Primary School and Norbury Hall. We hosted site tours, and delivered hands-on workshops designed to spark curiosity about construction, engineering, and the built environment. By introducing children to the excitement of designing and building from an early age, we aim to challenge stereotypes, promote STEM learning, and open pathways to rewarding future careers in construction.

Our partnerships with local schools also strengthen community connections. They allow our employees to give back by sharing their skills and experiences, while encouraging young people to take pride in the projects shaping their own neighbourhoods.

We're proud of the impact we've made this year — from inspiring future engineers and architects to promoting safety awareness and environmental responsibility. By investing in education and engagement at the primary level, we're helping to build not just structures, but stronger, more resilient communities for generations to come.



## BREAKING BARRIERS: PROVIDING ACCESS TO THE CONSTRUCTION SECTOR

For many young people, the construction industry can feel out of reach — a sector they see shaping their surroundings but one they rarely imagine themselves being part of. Our work this year has focused on changing that perception, helping young people understand the breadth of opportunities construction can offer and giving them the knowledge, confidence, and connections to take their first steps into the industry.

We visited Castle Brae High School in Edinburgh to participate in Women in Property's School Outreach Programme – a highly successful intervention project that runs over several months by connecting young people with industry professionals.

Programmes like this are hugely important for improving the life-chances and confidence of young people already facing complex barriers. For many young people, gaining awareness of and access to stable, well-paid, and skilled careers can be life-changing. By empowering young people to see themselves in the industry, we're not only transforming individual lives but strengthening local economies and communities. Each young person we support represents new potential — building both their own future and the foundations of a more inclusive and resilient construction workforce



# Inclusive Opportunities

Creating environments that promote inclusivity can be challenging to meaningfully deliver because every individual's needs and barriers are unique to them. Overcoming these challenges means placing particular emphasis on concepts like co-design to ensure that what is being proposed and delivered is going to be valuable to the individuals receiving the support. Over the year, we collaborated with a variety of community stakeholders and through these meaningful partnerships we were able to deliver some excellent initiatives that targeted numerous disadvantaged groups - from children displaced by war to adults working in vital social care and outreach services.



£48.2k

Raised for  
Health &  
Wellbeing  
Charities



1750

Disadvantaged  
children  
supported

25

Community  
Groups  
Supported



40

Ukrainian Refugees  
Supported



440

Young People  
Accessed Arts  
Programmes



### Ruben's Voice Wellbeing Hub

As part of our social value commitments for the Procure Partnerships framework, we purchased a selection of musical instruments and donated them to Ruben's Voice: a newly established wellbeing hub, situated in a remote part of East Yorkshire. The charity was set up in 2021 after the founder's son took his own life at the age of 18. Every year since, the project has organised a large-scale

community music festival for local visitors which provides an opportunity for everyone to connect and understand more about mental health services. The hub was set up to provide a safe space for local residents to connect, learn new skills and improve social inclusion. These donations will now allow the service to begin delivering free music lessons for disadvantaged young people and children in the local area who are passionate and interested in music.



### Soapbox Islington

Soapbox is a pioneering youth centre which supports over 800 of the most socially isolated young people through the power of creativity. Their innovative approach to youth outreach offers rare industry experience for their young people in music production, podcasting, digital content creation, environmental education and social action.

We supported some much-needed revitalisation works at Soapbox. Mobilising our teams across a series of volunteering day, we fitted new carpets in their music and podcasting studios, painted the downstairs basement space, and fixed some required snagging issues across the building.

Speaking of the improvements made, one of the regular young people to attend Soapbox said:



It's the small things that make a big difference. Seeing people come in and invest time in our space, it makes me want to give more back too.

We're deeply grateful to the team from Morris & Spottiswood for their time, skill, and commitment to giving back to the community. Their work has left a lasting legacy at SoapBox, one that will continue to benefit hundreds of young people throughout the year.

Nick Crivello - Centre Manager

### Mission for Innocents

We engaged with Edinburgh-based charity Mission for Innocents, an organisation working with displaced Ukrainian children by delivering traditional arts and education programmes which keep them connected to their homeland. We purchased and donated an abundance of materials which were used by the children to create traditional pieces of art about their feelings of home and displacement. The charity and many of the children also recently featured at Edinburgh Refugee Festival, where they presented their art at an exhibition, and also delivered a musical performance for audiences titled 'Life in One Suitcase'.

Your support will directly benefit over 40 children who regularly attend our Wellbeing Group sessions, held twice a week.

These sessions often lead to collaborative art projects that reflect the children's voices and experiences, supporting their emotional wellbeing through a compassionate, child-led approach that respects each child's individual needs and pace. We're truly grateful for your contribution — it helps us keep this safe, inspiring space alive.

Nataliia Pidruchna, Program Director



### Small Steps Charity

Small Steps is a UK charity that provides free weekly sessions to support young children with physical disabilities—such as cerebral palsy and motor impairments—and their families. Through a unique, play-based program, Small Steps helps children develop essential physical, sensory, and communication skills, while empowering parents with guidance and emotional support.

This year as part of our Coast to Coast Cycle, 17 cyclists took part in a mammoth 4-day cycle, covering a total of 250 miles. Through this, over £8000 was raised for Small Steps Charity, helping them to continue delivering this lifeline for families.



### MCA Trust

We sponsored 10 Holes in aid of the MCA Trust, a charity that provides help to children and their families suffering from cancer. The Trust provides financial assistance, emotional support, and experiences that help ease the challenges faced during and after treatment. They also provide last wish trips, home education for those too sick to attend school, along with purchasing vital living standard equipment like specialist wheelchairs in scenarios where NHS are not able to assist or lead times are long. 10 of our London team attended to show support and the on the day a total of £29,000 was raised from over 150 participants.

### SeScape

SeScape work across Ayr offering vital support for people in crisis. They largely rely on volunteers to deliver their services, and in the last year have supported over 450 people facing homelessness.

We were proud to have sponsored Seascope's staff wellbeing day because we wanted to recognise and celebrate the tireless and often unseen work they do. Supporting their wellbeing is a small but meaningful way for us to give back and help sustain the people who are helping rebuild lives every day.



I would like to take this opportunity to thank you again for your generous support - the health and wellbeing of the team is so important, and it made a huge difference being able to take part in these activities.

Bev Campbell, Social Enterprise and Income Development Manager at Seascope.



### Andy's Man Club

Andy's Man Club is a men's mental health charity that provides free, confidential, peer-to-peer support groups for men struggling with their mental health. After our team's attendance at a presentation, we collaborated with others to upscale and deliver an awareness presentation to a much larger and more diverse audience. There were around 75 attendees in total, from various framework contractors and suppliers, demonstrating great collaboration. We are now planning to build on the success of this further and deliver more of these vital presentations.

**IT'S OKAY TO TALK**

ANDYSMANCLUB are a men's suicide prevention charity, offering free to attend peer-to-peer support groups across the United Kingdom and online. We want to end the stigma surrounding men's mental health and help men through the power of conversation. #ITSOKAYTOTALK

# Community Enrichment

Supporting the revitalisation and accessibility of community assets for all local residents is of vital importance for a place's growth. It enables individuals to thrive and ensures communities benefit from a rich and diverse environment that facilitates continued learning and meaningful connection. Over 2025, we collaborated with numerous community assets and delivered a broad range of support, utilising our staff and subcontractors to ensure what we delivered provided maximum impact for the local communities we serve.

2,920 HOURS VOLUNTEERED 

£145.8K COMMUNITY DONATIONS 

3 COMMUNITY LEGACY PROJECTS 



## GROW SPEKE

We engaged with community garden and food market Grow Speke to design a multigenerational legacy project aimed at celebrating the vital environmental work they do for their local community. To deliver this, we engaged with local SME, Zap Graffiti, commissioning them to deliver an innovative arts workshop with Grow Speke's volunteers, service users and local young people. The day was split between workshopping ideas, learning how to spray-paint and completing the finished art mural. The finished piece is vibrant, educational and community-led: perfectly capturing the ethos of what Grow Speke is all about.



CLICK TO WATCH THE VIDEO:



## FOR CARERS

We supported Stockport based charity Signpost for Carers through the purchase and donation of a number of tins of trade paint to update and redecorate their basement space. Signpost for Carers have been supporting carers in the local area for over 30 years, delivering vital respite and drop-in groups to improve wellbeing and social connections.



Thank you so much for your generous donation of paint that will go a long way to updating and improving our basement space used by our young carers and activities groups. We have a great space with so much potential in the basement, it just really needed bringing to life as it really is an asset to our carers.

Bethan Kelly, CEO at Signpost for Carers



## BATTLE OF EVESHAM FESTIVAL



This year we were a Principal Sponsor of the local 'Battle of Evesham' festival. This local, annual event is Europe's largest 13th Century Battle re-enactment, celebrating the Battle of Evesham and the 760th Anniversary of this historic event. Thousands attended the free event this year which featured grand parades of knights and horses, large-scale battle re-enactments, jousting tournaments, and living-history camps showing medieval crafts, cookery, and warfare.

## FIELD STUDIES COUNCIL

As part of our social value commitment for a leading financial services organisation, our team volunteered at Field Studies Council Epping Forest to restore an overgrown area of bushes, brambles, and other vegetation back into a small meadow. Luckily, our team were able to clear the area just before the heavens opened, and we plan to return to the site to level and remove plant roots, allowing wildflowers to grow.



This underused area will once again be a thriving meadow for pollinators and will be used by A-level students studying biodiversity. We could not have done this without the support of the team, and we look forward to seeing you next time. Thank you. Helen Robertson, Head of Education and Operations at Field Studies Council.



## SUPPORTING THE VCSE SECTOR IN SOUTH LANARKSHIRE

We recently supported three charities in South Lanarkshire by providing each with a financial donation to continue their vital services for the local community.

The Machan Trust used their donation to purchase food and craft materials for their weekly children's groups. St Anthony's Foodbank used theirs to purchase 40 tubes of toothpaste and 180 bottles of shower gel, which will be distributed over the next few Wednesdays to our visitors. Larkhall and District Volunteer Group used their donation to fund transport for their service users, ensuring they could arrive at their vital social inclusion weekly drop-ins.



Despite interest, our Thursday night social group was really struggling for numbers. When we spoke to potential members it was clear that the issue was transport at night, most weren't confident making their own way, especially in the dark winter months. Securing funding to put on transport has been a game changer - our group is now thriving! Numbers are up and our members feel much safer and happier knowing they can rely on our transport and volunteer drivers to get them there and back. Thank you!

Sandra McCrory, Charity Manager at Larkhall and District Volunteer



## BRIGHTER LIVING PARTNERSHIP

We funded a brand new 8-week Healthy Cooking course for Brighter Living Partnership in Southport, supporting older and vulnerable residents to improve nutrition, wellbeing, and kitchen safety. This initiative also supports the "Let's Be Blunt" campaign, aimed at reducing knife injuries through the provision of blunt-tip kitchen knives.

All course participants were gifted a free slow cooker and blunt knife set upon course completion, allowing them to apply their learning back in their own kitchens at home.



## SIGNPOST INTERNATIONAL

We were proud to support Signpost International in Dundee by helping to repaint their cabins and future-proof the space for continued community use. Signpost International provides essential support to people experiencing homelessness and social exclusion, offering access to advice, advocacy, and practical services in a safe and welcoming environment. By refreshing the cabins and making practical improvements, we aim to create a more durable, functional space that better supports staff, volunteers, and the individuals who rely on Signpost's vital work, ensuring the facilities remain fit for purpose now and in the future.



## NEWTON LE WILLOWS BOYS & GIRLS CLUB

We supported Newton le Willows Boys and Girls Club with donations of musical instruments, arts materials and creative media resources—tools that spark imagination, confidence and connection. Community centres like this are lifelines for disadvantaged young people, offering a safe, inspiring space where they can express themselves, build new skills and feel part of something positive.



On behalf of our trustees and all the members, please accept our upmost gratitude for your very generous donations. Without the support from companies and organisations such as yourselves we couldn't offer the important and much needed services and activities we do. Again, thank you!

Victoria Musk, Manager of NBGC



## SALVATION ARMY – CHRISTMAS 2025

As part of our commitment to supporting vulnerable people in our communities, we were proud to support The Salvation Army's Christmas Appeal. The appeal plays a vital role in ensuring that individuals and families facing hardship are not forgotten during the festive period and receive practical help when they need it most.

The Salvation Army provides year-round support to people experiencing homelessness, poverty, domestic abuse and social isolation. Through emergency accommodation, outreach services, food provision and specialist support, the charity helps people regain stability, dignity and hope. At Christmas, this work becomes even more critical, as cold weather and financial pressures significantly increase the risks faced by those already living in vulnerable circumstances.

The Christmas Present element of the appeal helps ensure that children and families experiencing hardship can still experience the joy and comfort of Christmas. Gifts, meals and community activities offer more than material support — they provide reassurance, a sense of belonging and a reminder that someone cares. For many, this can be a powerful source of hope at a challenging time of year.

This year, our teams donated over 270 presents across our 10 offices, ensuring children were supported up and down the UK. In addition to this, our colleagues and supply chain partners also raised an impressive £970 for the charity's homelessness appeal, ensuring vulnerable people can be offered safe accommodation, hot food and practical support over the winter months.



**270+ PRESENTS DONATED**

**10 OFFICES INVOLVED**

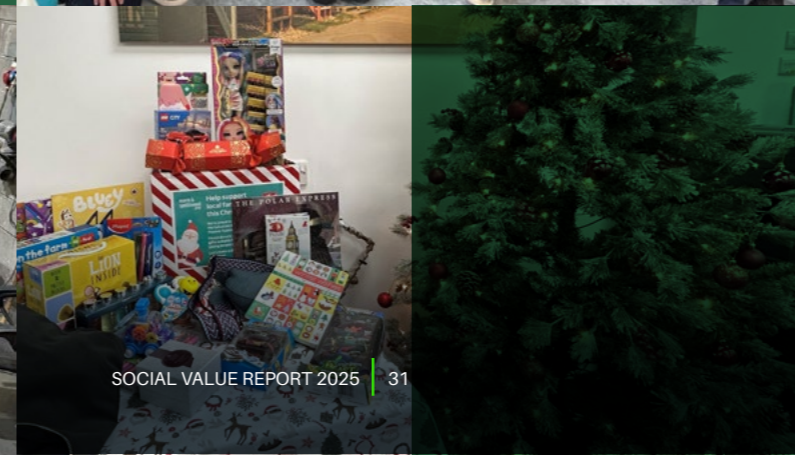
**£970 RAISED**



Thank you so much for choosing to support The Salvation Army this Christmas — your efforts are making a real difference. Every day, we hear stories of people whose lives have been changed for good by the practical help The Salvation Army provides. With your fundraising efforts, you are helping us to support vulnerable individuals and families in the over 600 communities we work in to access:

- A safe place to stay
- A Christmas meal, groceries and presents
- Support with training and employment
- Housing advice
- Companionship
- Support for addiction and mental health issues

Thank you for your kindness and generosity!  
The Salvation Army



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